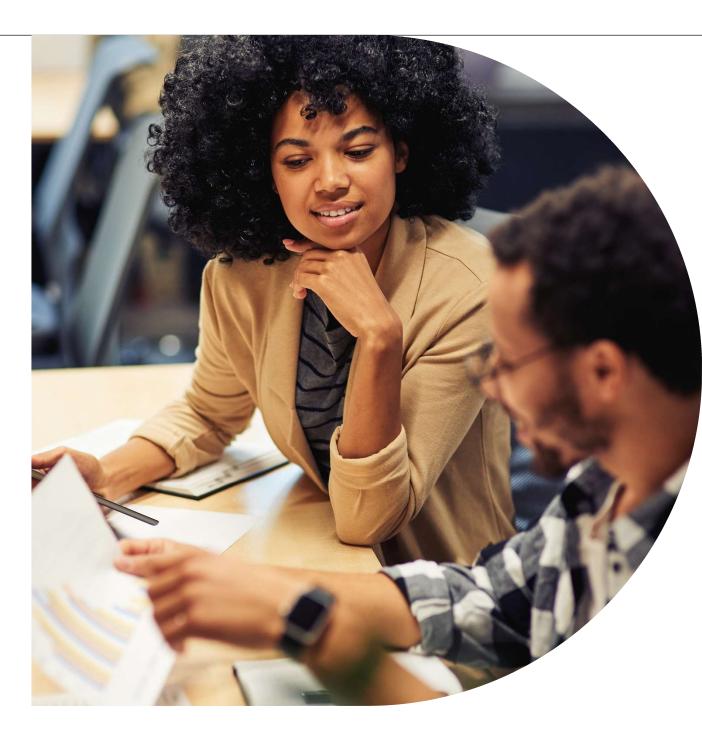
Policy

Donations and Sponsorships

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PUBLIC AFFAIRS, COMMUNICATIONS AND STRATEGY

A CDPQ subsidiary

The philanthropic activity of CDPQ Infra and its subsidiaries is based on the desire to provide relevant and lasting assistance by investing in the community.

By offering financial support in the form of a donation or sponsorship, CDPQ Infra takes an approach based on its mission to be a builder of sustainable infrastructure, drawing on its core values of ethics, innovation and collaboration.

Objectives

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Identify CDPQ Infra's priority sectors and the process for allocating donations and sponsorships. Set out eligibility, assessment and exclusion criteria for requests.

Guiding principles

CDPQ Infra focuses its philanthropic activity on solving today's societal issues and seeks to play a uniting role by rallying organizations and the community and building lasting partnerships.

Its action is not limited to a financial contribution in the form of a donation or sponsorship; the partnerships developed draw on CDPQ Infra's expertise, resources, knowledge and networks. Its action also takes into account its strategic pillars of sustainable development. The philanthropic goal is to contribute to the vitality of the community, while sponsorship promotes CDPQ Infra's fields of expertise.

Donations and sponsorships are managed by the Executive Vice-President, Public Affairs, Communications and Strategy.

Priority sectors

Philanthropy

CDPQ Infra pursues its philanthropic activities in the following two priority sectors:

The community

with a particular focus on the communities and cities we navigate:

- \rightarrow People with special needs
- → Community vitality: improving people's well-being

Succession, innovation and expertise

related to CDPQ Infra's business priorities:

- \rightarrow Fight against climate change
- \rightarrow Innovation in sustainable mobility
- → Green technology and environmental research related to infrastructure projects

Sponsorships

CDPQ Infra supports initiatives that are aligned with its strategic pillars of sustainable development and promote its areas of expertise, mainly in the field of infrastructure.

Sponsorships

Criteria for assessing requests

CDPQ Infra supports a limited number of initiatives, which are subject to a preliminary analysis based on priority sectors.

In its analysis, CDPQ Infra will prioritize projects that, in addition to being included in its priority sectors, meet one or more of the following criteria:

Ι. **Diversity and inclusion**

Contribute to building stronger communities, inclusive living environments and equal opportunities.

II. Environmentally responsible practices

Contribute to sustainable development, the fight against climate change and environmental conservation.

III. Innovation

Develop innovative practices to facilitate problem-solving in the community.

IV. Sustainable partnerships

Facilitate initiatives that encourage long-term philanthropic collaboration between organizations and business partners.

V. **Community impact**

Promote projects that have a positive impact on the community.

Exclusions

Eligibility criteria

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Donations and sponsorships will not be considered for the following organizations:

- Public or private \rightarrow elementary, secondary or college education institutions
- Religious, political \rightarrow or union organizations
- Organizations that have already \rightarrow received financial support from CDPQ Infra or CDPQ in the same year unless provided for in their partnership agreement

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Donations and sponsorships will not be considered for the following projects:

- International humanitarian missions \rightarrow
- Publishing or website projects \rightarrow
- Projects related to student life \rightarrow or organized by a student association
- Personal projects \rightarrow

For a donation or sponsorship request to be considered by CDPQ Infra, the organization submitting the request must:

⊘	Be duly registered as a non-profit organ
	Have financial statements in due form
	Have a clearly defined mission and obje
	Have a good governance structure

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Process for analyzing requests

The process for analyzing requests consists of five steps.

1. Request

- If the requesting organization's project falls within the priority sectors, the organization must complete the online form.
- The request must be submitted at least 60 days before the activity or project, as the case may be.

2. Analysis

- Requests are analyzed based on the priority sectors and assessment criteria set out in the Policy.
- The Public Affairs Management Committee may, at any point in the analysis, request additional information in order to formulate its recommendations, taking into account the rules of this Policy and available financial resources.
- Funds disbursed under this Policy must be used in the year for which they are allocated.
- The allocation of a donation or sponsorship by CDPQ Infra to an organization in a given sector does not oblige it to support other organizations in the same sector.
- Donations and sponsorships are not automatically renewed. All renewal requests are subject to a new analysis.

3. Response to the requesting organization

A written response stating CDPQ Infra's decision is sent to the requesting organization within 30 business days of receipt of the request.

4. Agreement

All approved requests are subject to an agreement signed by CDPQ Infra and the organization concerned. An agreement for a period longer than one year may have a term of up to three years. If the requesting organization wishes to submit a new application following an initial three-year agreement, it must be for a different project or program than the one covered by the first agreement.

5. Follow-up

Depending on the terms of the agreement, CDPQ Infra may require a report on the use of the funds or a presentation of the project's impact.

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Budget

Governance

Revisions

The budget is approved by the board of directors.

The Executive Vice-President, Public Affairs, Communications and Strategy, reports annually to the Human Resources and Governance Committee on how this budget was used. On the recommendation of the Human Resources and Governance Committee, the CDPQ Infra board of directors approves the Policy.

Management recommends the Policy to the Human Resources and Governance Committee. This Policy is revised at least every three years, unless there is a need to revise it before such time.

Distribution of the Policy

This Policy is available on the CDPQ Infra website.