

**FACT SHEET** 

### CDPQ Infra: Investor and builder

### WHO ARE WE?

We act as principal contractor for major infrastructure projects, taking on responsibility for every phase of a project:

planning, financing, execution and operation.

CDPQ Infra is a wholly owned subsidiary of the Caisse de dépôt et placement du Québec, Learn more about the organization's governance structure <u>here</u>.



### A UNIQUE MODEL

Proudly Québecois, we are one of the few organizations in the world with the financial capacity and technical expertise required to carry out infrastructure megaprojects

#### What does that mean?

Since we are investing large sums of money, we strive for precision and excellence: both in terms of deadlines and costs, but also at the environmental and community levels.

The table below summarizes the different possible models for developing a large project. It is easy to see how CDPQ Infra plays an essential role at every stage of a project, paving the way to success.

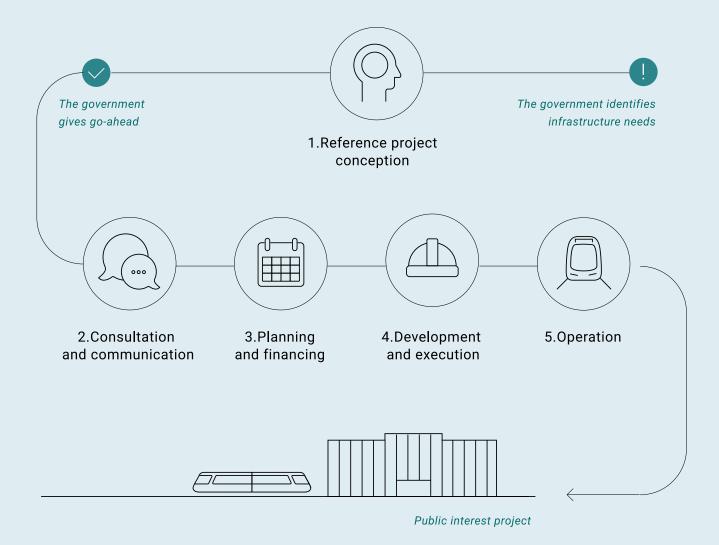
CDPQ Infra	Government			
Partners	Private consortium	Public model	Public-private model	© CDPQ Infra
Conception				
Planning and financing		public debt	•	
Consultations and communications				
Construction				
Exploitation		•	•	
Operation of projects				
Controlling shareholder		yes	yes	no
Ownership of assets			$\longrightarrow \bigcirc$	

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### Our expertise

The CDPQ Infra business model aims to foster the execution of modern, efficient major infrastructure projects.

### STEPS OF AN INFRASTRUCTURE PROJECT



In Quebec, CDPQ Infra acts on the basis of the mandates granted to it by the Quebec government. These mandates follow on from the priorities identified by the competent authorities in the area of public transport planning.

# 1. Reference project conception



What we do, in partnership with the relevant government and metropolitan authorities:

- Territory diagnosis
- Feasibility study
- · Mobility analysis
- Multi-criteria analysis

## 2. Consultation and communication



What we do, in partnership with the relevant government and metropolitan authorities:

- Meet with stakeholders
- · Workshops with partners
- · Information and consultation approach
- Procedure for environmental impact assessment and review and BAPE public hearings, overseen by the Ministry of the Environment and Climate Change

### 3. Planning and financing



What we do, in partnership with the relevant government and metropolitan authorities:

- · Financing plan
- Execution scenario and timeline

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#### 4.1 Development



What we do, in partnership with the relevant government and metropolitan authorities:

- Identification of the reference project
- Development of technical, commercial and administrative documents to proceed with the tender process
- Call for tenders process
- Negotiation and signing of agreements with stakeholders

#### 4.2 Realisation



What we do, in partnership with the relevant government and metropolitan authorities:

- Management of the project construction by the selected consortia
- Management of interfaces with the various stakeholders
- Accompanying the different phases of the project up to the testing and the commercial start-up

### 5. Operation



What we do, in partnership with the relevant government and metropolitan authorities:

- Delegation of operation and maintenance through a longterm contract to a private operator
- Management of the operator's performance
- Management of the operator's quality of service
- Link with the competent transport authorities
- Handling of public and institutional communications throughout the operation phase
- Management of asset maintenance and monitoring of project life cycle costs

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### **QUESTIONS?**

Feel free to check out our website and follow us on social media.













