



FINANCIAL RESULTS

- ✓ Stayed within the financial framework
- ✓ Achieved the \$0.72 passenger/km charged to the ARTM
- ✓ No additional contribution from governments

TECHNICAL RESULTS

- ✓ Better urban integration
- Maximized use of existing right of ways
- ✓ Innovative solutions to technical constraints

For the same quality of service and same frequency

Downtown entry – **Aerial route**



- > Uses the CN corridor
- Avoids passage via tunnel under the Pointe-Saint-Charles business park
- Eliminates the passage between two of the City's strategic collectors
- Avoids demolishing a commercial building
- Avoids the definitive closing of Ottawa Street
- > Moves the station closer to developing neighbourhoods
- Holds urban planning contest in collaboration with the City of Montréal



Highway 13 – **New route**





- > Uses the CN corridor
- Avoids construction of an overpass over Highway 13
- Eliminates impact of a new rail infrastructure on the connection between natural parks (Liesse and Saraguay natural parks)
- Removes the Highway
 13 station and avoids impact on a wooded area

Collaboration with the City of Montréal



CDPQ Infra / City of Montréal Statutory Committees

Steering Committee

Technical Committee

Communication Committee

Other Committees with the City of Montréal

Architectural Signature

- Participation in the guidelines for the REM's architectural signature
- Participation in the Expert Committee responsible for evaluating the architectural and urban planning components of the technical proposals received

Urban Integration

- Creation of an advisory committee to discuss urban planning around REM stations
 - · Public spaces
 - · Bicycle paths
 - Pedestrians access

Living Environment

- Contests for urban planning around the Bassin Peel:
 - · Art integration
 - Animations

Winning consortia



EPC Contract

- Construction of accessible, secure and climate-controlled stations
- Construction of engineering works, bridges, tunnels and other structures
- Construction of electric infrastructure (substations and catenaries)
- Installation of rails

Groupe NouvLR















RSSOM Contract

- Provision of more than 200 accessible, heated, air-conditioned train cars
- Information, telecommunication and automated driving systems
- Control centre equipment
- Screen doors
- Wi-Fi connection

Groupe des Partenaires pour la Mobilité des Montréalais







\$3.7B + to GDP

+ 34,000

Jobs
during construction

+ 1,000
Permanent jobs

 $\approx 65\%$ Local content

Construction costs confirmed







\$0.72

km/passenger operating cost billed to the ARTM following the call for tenders

Accounts for all operating and capital costs



UPHOLDING COMMITMENTS

- > No additional contribution from governments
- > Return target maintained for la Caisse and up slightly for governments

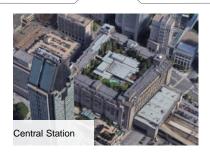
Contribution unchanged

Creation of a new subsidiary











- > Opportunity for la Caisse to invest in shared-use infrastructure:
 - Ensure the coexistence of current and future operators
 - Continued public use of these infrastructures
 - Provide a stable commercial return for depositors

Next steps



